Heriot-Watt University Student Union

Trustees' report and financial statements 31 July 2021

Charity number SC011949 Company number SC504788

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Union information

Reference and administrative details

Registered charity number SC011949

Company number SC504788

Registered office Riccarton, Edinburgh EH14 4AS

Auditors Henderson Loggie LLP

11-15 Thistle Street, Edinburgh EH2 1DF

Bankers Royal Bank of Scotland

239 St. John's Road,

Edinburgh EH12 7XA

Solicitors Turcan Connell

Princes Exchange, 1 Earl Grey Street,

Edinburgh EH3 9EE

Chief Executive Officer Darrin Nightingale (appointed 06/04/2021)

Trustee Board

The Trustees who served during the period were:

Fiona Fox

Paul Travill
Kathleen Patterson
Stephanie Harper
Linda Rogers

Nicholas Findlay (Resigned 01/10/21)
Lok To Lam (Resigned 10/06/21)
Melissa Marques (Resigned 20/08/21)

President (ex-officio) – as detailed below

Vice-Presidents (ex officio) - as detailed below

Ex-officio trustees for 2021

President Emily King (Appointed 01/06/20)

Vice-Presidents

- Community Shana Faraghat (Appointed 01/06/2021)

Wellbeing Francesca Hulme (Appointed 01/06/2021, resigned 19/01/2022)

- Education Hannah Copeland (Appointed 01/06/2021)

Ex-officio trustees for 2020

Vice-Presidents

- Community Colin Aitken (Appointed 01/06/2020, Resigned 31/05/2021)

- Wellbeing Lara Stroudinsky (Appointed 01/06/2020, Resigned 31/05/2021)

- Scottish Borders Campus Alexander Hedlund (Appointed 01/06/2020, Resigned 31/05/2021)

Trustees' report

The trustees have pleasure in presenting their report for the period ended 31 July 2021. This report is prepared in accordance with the recommendations of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) and in accordance with applicable law.

Structure, management and governance

Governing documents

Heriot-Watt University Students Association is constituted under the Charter of Heriot-Watt University since 1966. The Association is a Charitable Company Limited by Guarantee registered in Scotland. Our charity number is SC011949, and company number is 504788. The organisation has adopted the name Heriot-Watt University Student Union (the Union).

Appointment of Trustees

The four Full Time Officers are elected annually by the students attending the university UK campuses, both undergraduate and postgraduate. They take up office on 1 June to the following 31 May, though may choose to stand down early, they are also Trustees of the charity. There are two student Trustees appointed by the Trustee Board following an open recruitment process who can hold office for 2 years with a further 2-year re-appointment. There is one university appointed Trustee who is nominated by the university and ratified by the Board. There are up to six and no less than three external Trustees, one of whom must be an alumnus of the university. External Trustees are recruited by the Board and may serve a maximum of two consecutive 4-year periods.

Organisational structure

The Union Articles of Association and Bye Laws set out the organisation's membership-led structure. In order to ensure the charity is properly run and suitably focused on our membership the charity employs key management personnel. The charity considered the four Full Time Officers and Senior Management Team as key management. Full Time Officer remuneration is set by benchmarking against other Scottish student associations. Full Time Officers are auto enrolled into a pension scheme as appropriate.

The Senior Management Team consists of the Chief Executive Officer, Deputy Chief Executive and Head of Corporate Services, Chief Financial Officer and Student Engagement Manager. The Union uses the Higher Education Role Analysis (HERA) method to assess grades within the Union staff structure. All Senior Manager cost of living increases are assessed using the Union Pay and Reward Policy.

Objectives and activities

The objectives of the Union as set out in its governing document, are:

- The advancement of education of students at Heriot-Watt University by representing, supporting, advising and promoting the interests, health and welfare of students within the University during their course of study and within the wider community, and by promoting student participation in, facilitating, coordinating and developing, the services, project and activities of the Union.
- The provision of recreational activities through these services, project and activities of the University providing social, cultural and recreational activities and forums from discussions and debate for the personal development of its Students.
- The advancement of community development within the University and within the wider community through student participation in the Union and its services, projects and activities, and by facilitating the involvement of students in the wider community.
- The relief of the student needs by being the recognised representative channel between students and Heriot-Watt University, other academic organisations, the general public and any other external bodies and promoting social and academic unity among students of the University.

Decision making

The Trustee Board delegates day to day management powers to the Chief Executive Officer who is required to report regularly to the Trustee Board. A new Chief Executive Officer was appointed on 6 April 2021.

Senior Managers are allowed to make non-routine financial decisions up to the value of £10,000. The Chief Executive Officer has power to make non-routine financial decisions up to the value of £20,000 and any amount above this must be approved by the Trustees.

The Trustee Board are responsible for agreeing any amendments to any policy and procedure relating to employees and financial structures. The Student Parliament are responsible for passing policy on campaign issues. The SMT are responsible for advising both committees on the fulfilment of these responsibilities.

In May 2020, the Trustee Board updated its terms of reference, following a review. The new Terms of Reference outline the remit, responsibility, and business of the Board. The terms also stipulate that the board review its performance and that of individual members in May each year.

Trustee induction

The Union provides all new Trustees with an induction. The induction covers:

- Legal responsibilities of Trustees
- An introduction to the structure of the Union
- Current financial position of the Union and an introduction to the format of our management accounts
- The Strategic Plan
- Union policy
- Code of Conduct

Achievements and performance

Our strategic plan 2019 – 2025 outlines our one simple purpose: students first, always. To do this we have a few important values. We are student-focused, fun, brave, welcoming, and empowering.

Our goal is to make sure students have the best student experience while at Heriot-Watt University. To do this we have three strategic themes that focus our activity:

- Your university experience is more than your course
- · We offer a place for everyone to belong
- · We actively listen and offer support when you need it

Covid-19 continued to have a profound effect on the world. The Union, like many organisations, moved as much as possible on-line, staff worked from home and use was made of the UK Government furlough scheme where roles could not be undertaken remotely. The Chief Financial Officer and Chief Executive ensured essential services were maintained and investigated available sources of financial support including grants. loans and insurance claims.

Your university experience is more than your course

Freshers' week was like no other this year. Despite the challenges of government restrictions, we were extremely fortunate to be one of the few Universities to hold a welcome event. 500 new students welcomed through the door, and the day highlighted our incredible societies and sports clubs.

75 students expressed an interest as a candidate in the annual elections, with 44 continuing to run for either full time, (100% increase in applications), or voluntary positions. We enjoyed the highest voter turnout across Scottish student unions.

We held a workshop in partnership with the Careers Service to help students who usually rely on the hospitality sector for part-time work to find alternative solutions. Additionally, any student that logged over 50 hours of volunteering experience and five employability skills received recognition of their achievements on their Enhanced Academic Transcript. The annual volunteer awards were held virtually and the opportunity to be creative was not lost.

Students have also been active in their campaigning including Black Lives Matter, HIV prevention, Disability History Month, Body Positivity and 16 Days of Action Against Gender-Based Violence.

We offer a place for everyone to belong

Our UK based Computer Science School Officer team joined counterparts in Dubai and Malaysia to run a cross-campus online Data Science industry event and quiz, that proved so popular it had to move from Zoom to YouTube. Our Post Graduate representatives and MP work has enabled our Full Time Officers understanding of specific and unique issues faced by Postgraduates.

We enjoy supporting 68 societies that have 1,267 members, which is a minor decrease over last year, and not that surprising given the operating environment. The use of technology enabled members old and new to meet, stay informed and feel connected. Over 250 events were delivered this year, often publicised via a weekly email as well as societies using a new toolkit developed to help societies thrive.

Students and small businesses were particularly hard hit this year, so the Union organised an online Christmas fair with 25 SBC students registering for a stall and over 600 visitors to the fair. Stallholders all reported an increase in sales during the period. A sustainability focus saw innovative campaigns and programmes launched in addition to events around subjects including Enterprise, Inclusivity and Community.

We offer a place for everyone to belong (continued)

The Black Voices Project led by HWUnion to increase the awareness of the additional challenges facing Black and Minority Ethnic (BME) students across the Scottish campuses. The project seeks to work with the leadership of the University to resolve and mitigate these challenges, reducing the attainment gap. The Student Union President has been instrumental in the development and subsequent delivery of the project.

We actively listen and offer support when you need it

With the third lockdown in January 2021, we were able to support on campus students by securing rent rebates and other students who had specific wellbeing requirements related to returning to University in person. For isolating students, we introduced welfare check-ins, essential supply boxes including groceries, toiletries, and snacks. The Marketing & Human Resources Management and Law school officers acted on student feedback with a 'Come Dine with Halls' competition to combat isolation.

We continued to offer support to students via our class rep and school officers in respect of academic workloads, wellbeing, and deadlines. The Academic reps have worked tirelessly to champion the student voice across the university in such a challenging year.

The year saw on-going activity to work across all three UK campuses including reducing isolation, representation, Seasonal Affective Disorder, loss of workspace due to restrictions, digital learning, and exam preparation.

Our advice hub continues to offer student support both face to face and now digitally regarding issues as wide ranging as personal finance, wellbeing, academic representation, isolation, and online study.

We have also delivered Mental Health First Aid and Unconscious Bias training in addition to launching MATES our new buddy system to combat isolation with initially 100 students signing up to be a part of the programme.

Financial review

The principal funding sources of the charity come from our commercial activity and the block grant received from the university. The value of our block grant is determined by a Financial Memorandum between Heriot-Watt University and the Union. The amount is determined by the number of students attending the university in the UK and the risk of significant unexpected changes to this funding is considered low by the Trustee Board.

The Union block grant continues to grow in line with the university student numbers and as predicted within our five-year financial plan. This year the university has readjusted its anticipated student numbers for the next five years and we have factored this into our own financial planning as a result.

The current year and the changing Covid landscape have proved challenging particularly for our commercial activities. Through this period the organisation has sought to mitigate costs wherever possible and to take advantage of the Government schemes available to organisations in these unprecedented times. As a result of these prudent measures, the impact on the underlying reserves position of the Union has been controlled as far as possible, whilst mitigating any long-term harm on the services we provide to students.

Reserves Policy

The Union aims to hold sufficient reserves to fund its student support activities for a period of at least six months. This means that we should hold sufficient cash reserve to cover salaries and overheads for the charitable activity of the Union for six months.

At 31 July 2021, the Union had a surplus on reserves of £580,593 (2020: deficit of £198,199) after recognising the pension provision of £276,000 (2020: £1,052,000). Not including the pension provision, the Union had reserves of £856,593, with unrestricted reserves not tied up in fixed assets totalling £419,303 (2020: £448,995). The board has deemed the level of reserves to be adequate to meet our charitable activity for six months. The union has a reserves policy that enables the union to release cash reserves for investment. We currently do not have any plans to release any reserves.

Risk Management

The Trustees have assessed the major risks to which the Union is exposed, in particular those related to the operations and finances of the Union and are satisfied that systems are in place to mitigate our exposure to risk. The Trustees meet regularly and review all aspects of operations and finances with reference to financial reports and future forecasts. The Trustees formally review the risk register annually in September. However, due to the rapidly changing risks associated with Covid-19, the board reviewed the risk register as required.

The Student Union has incorporated the impact of Covid-19 into its risk register and continues to manage these risks. The main risks associated are financial and operational relating to preventing the spread of the virus. The Trustee Board are receiving monthly financial updates and will undertake further cost cutting measures to mitigate any future risk. We have agreed operating procedures with University Safeguarding and will continue to adapt to changing restrictions and guidance.

The Union building continues to present our most pressing strategic and operational risk. Unfortunately, the financial impact of Covid-19 on the University has resulted in the new Student Life Building plans being postponed. The current Student Union building, while not fit for purpose, will enable the Union to continue providing services at its current level, rather than be able to grow to meet our ambition and our students' needs.

Disclosures required by the Educational Act 1994

Affiliations

The Union was affiliated to the following organisations during 2020/21

National Union of Students (NUS) - payments of £15,295

 Provides national representation, information, advice including office-bearer training and other services.

Plans for the future

Despite challenges, the Student Union aims to continue to provide valuable services and representation for our members. We are working closely with the University to deliver a positive student experience as Covid continues to impact. We will be using our society and academic structures to enhance online community building activity and expect student hardship and mental health concerns to put added pressure on the union advice hub. We are planning for our trading to offer an adapted model to meet demand and social distancing measures. As a result, we are anticipating our trading will breakeven only.

While these past few months have been a challenge, we have learned a great deal from operating online. As we get to grips with what the 'new normal' looks like, we will reflect on how we can use online engagement to greater effect in our services such as engaging students, events and student support.

The Student Union has a partnership agreement with the University, and this has been a huge asset in creating a strong relationship to work together during the coronavirus pandemic. We look forward to continuing this relationship during what will be a challenging year so that our students have the best possible experience.

Statement as to disclosure of information to Auditors

The Trustee Board Members who were in office on the date of approval of these Financial Statements have confirmed, as far as they are aware, that there is no relevant information of which the Auditors are unaware. Each of the Trustees have confirmed that they have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that it has been communicated to the Auditors.

Auditors

A resolution to reappoint Henderson Loggie LLP as auditors for the ensuing year will be proposed at the annual general meeting in accordance with section 485 of the Companies Act 2006.

Approval of the report

This report has been prepared in accordance with the special provisions in Part 15 of the Companies Act 2016 relating to small companies.

The financial statements were approved and authorised for issue and are signed on behalf of the Board of Trustees by:

Emily King Emily King - 2022-02-10, 14:39:56 UTC

Emily King President

Trustees' responsibilities

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practices). The law applicable to charities in Scotland requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period.

In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- · Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities and Trustee Investment (Scotland) act 2005, the Charities Accounts (Scotland) Regulation 2006 (as amended) and the provisions of the charity's Articles of Association. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Auditor's Report to the Trustees and Members of Heriot-Watt University Student Union

Opinion

We have audited the financial statements of Heriot-Watt University Students' Union (the 'charitable company') for the period ended 31 July 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 July 2021 and of its income and expenditure for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended)

Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent Auditor's Report to the Trustees and Members of Heriot-Watt University Student Union (continued)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Report which includes the Directors' Report for the financial period for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Report which includes the Directors' Report has been prepared in accordance with applicable legal requirements

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006, the Charities and Trustees Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent Auditor's Report to the Trustees and Members of Heriot-Watt University Student Union (continued)

Auditor's responsibilities for the audit of the financial statements (continued)

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- Enquiring with management about any known or suspected instances of non-compliance with laws and regulations, including GDPR and employment law, and fraud;
- Review of correspondence with regulators including OSCR and the Health & Safety Executive;
- Review of legal fee expenditure and board minutes;
- Challenging assumptions and judgements made by management in their significant accounting estimates including depreciation, fixed assets impairment and the assumptions used within the defined benefit pension scheme provision; and
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness.

Because of the field in which the client operates, we identified the following areas as those most likely to have a material impact on the financial statements: Health and Safety; employment law (including the Working Time Directive); GDPR; and compliance with the UK Companies Act, Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts Regulations 2006.

Owing to the inherent limitations of an audit, there is an unavoidable risk that some material misstatements in the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the ISAs (UK). For instance, the further removed non-compliance is from the events and transactions reflected in the financial statements, the less likely the auditor is to become aware of it or to recognise the non-compliance.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charity's trustees, as a body, in accordance with Section 44 (1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended). Our audit work has been undertaken so that we might state to the members and the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity, its members as a body and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Diana Penny Diana Penny - 2022-02-10, 14:47:22 UTC

Diana Penny (Senior Statutory Auditor)
For and on behalf of Henderson Loggie LLP
Chartered Accountants
Statutory Auditor
11-15 Thistle Street
Edinburgh
EH2 1DF

Eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

Statement of financial activities (incorporating the income and expenditure account) for the year ended 31 July 2021

2021	Note	Unrestricted General Funds	Unrestricted Designated Funds	Restricted Funds	2021 Total	Unrestricted General Funds	Unrestricted Designated Funds	Restricted Funds	2020 Total
Income and endowments from:		СĦ	ધા	લ	લા	B	æ	3	£
Donations and legacies Other trading activities Investments Charitable activities	0 W 4 W	866,863 3,633 49 350,116		68,660	935,523 3,633 49 350,116	831,088 3,622 836 1,539,261		59,254	890,342 3,622 836 1,539,261
Total income and endowments		1,220,661	1	68,660	1,289,321	2,374,807	1	59,254	2,434,061
Expenditure on: Charitable activities	3	1,256,926	167,000	29,603	1,453,529	(2,398,219)		(52,078)	(2,450,297)
Total expenditure		1,256,926	167,000	29,603	1,453,529	(2,398,219)	3	(52,078)	(2,450,297)
Net income/(expenditure) Transfers between funds		(36,265)	(167,000)	39,057	(164,208)	(23,412) 82,000	(82,000)	7,176	(16,236)
Other recognised gains and losses: Actuarial gain/(loss) in respect of pension scheme	4	X	943,000	ř	943,000		(970,000)	ř	(970,000)
Net movement in funds	13	(36,265)	776,000	39,057	778,792	58,588	(1,052,000)	7,176	(986,236)
Fund balance brought forward at 1 August 2020	13	710,781	(1,052,000)	143,020	(198,199)	652,193	•	135,844	788,037
Fund balance carried forward at 31 July 2021	13	674,516	(276,000)	182,077	580,593	710,781	(1,052,000)	143,020	(198,199)

All activities relate to continuing operations.

Balance sheet as at 31 July 2021

Fixed assets	Note	2021 £	2021 £	2020 £	2020 £
Tangible assets	8		337,736		347,457
Current assets Stock Debtors Cash at bank and in hand	9 10	47,508 43,487 572,959		67,964 133,618 435,912	
		663,954		637,494	
Creditors: amounts falling due within one year	11	(106,353)		(82,718)	
Net current assets		3	557,601		554,776
Total assets less current liabilities			895,337		902,233
Creditors: Amounts falling due after more than one year	12		(38,744)		(48,432)
Pension (deficit)	14		(276,000)		(1,052,000)
Net assets/(liabilities)			580,593		(198,199)
Funds Unrestricted general funds	13		674,516		710,781
Unrestricted designated funds Restricted funds	13 13		(276,000) 182,077		(1,052,000) 143,020
Total funda					(400,400)
Total funds			580,593		(198,199)

These financial statements have been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006. The financial statements were approved by the Trustee Board and are authorised for issue and signed on behalf of the Union by:

Emily King Emily King - 2022-02-10, 14:39:56 UTC

Emily King President

Company registration number SC504788

Statement of cash flows

For the year to 31 July 2021

	2021 £	2021 £	2020 £	2020 £
Cash flows from operating activities	1 76	~	~	~
Net (expenditure)	(164,208)		(16,236)	
Depreciation charges	30,985		56,154	
Income from investments	(49)		(836)	
Decrease/(Increase) in stock	20,456		(12,874)	
Decrease/(Increase) in debtors	90,131		(80,446)	
Increase/(Decrease) in creditors	15,656		(39,518)	
Defined benefit pension scheme costs	167,000		82,000	
Defined benefit perision scheme costs	107,000		82,000	
Net cash (used in)/provided by operating activities		159,971		(11,756)
Cash flows from investing activities				
Income from investments	49		836	
Purchase of fixed assets	(21,264)		(6,871)	
Net cash (used in) investing activities		(21,215)		(6,035)
Make hadan to back history		18. II 18		
Cash flows from financing activities				
Repayment of borrowings	(1,709)		22	
Cash inflow from new borrowing	-		50,000	
	2 			
Net cash provided by/(used in) financing activities		(1,709)		50,000
		- M		
Increase in cash and cash equivalents in the year		137,047		32,209
		A Designation of the second states		**************************************
Cash and cash equivalents at 1 August 2020		435,912		403,703
		0		-
Total cash and cash equivalents at 31 July 2021		572,959		435,912
		-		
Cash and cash equivalents comprise:				
Cash at bank and in hand		572,959		435,912
		S		

Notes to the financial statements

for the year ended 31 July 2021

1 Accounting policies

Basis of accounting

The financial statements have been prepared on a going concern basis in accordance with applicable accounting standards and under the historical cost convention. The charity is a Public Benefit Entity and a company limited by guarantee, incorporated in Scotland with the registered office as noted on page 1. The financial statements are compliant with the charity's constitution, the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended), the Statement of Recommended Practice (SORP) FRS 102 "Accounting and Reporting by Charities" (revised 2015), and in accordance with Financial Reporting Standard 102 (FRS 102). The financial statements have been presented in pounds sterling.

Going concern

During the period to 31 July 2021, the Union has a strong financial position with net current assets of £557,601 at 31 July 2021. In view of this performance, the financial memorandum of agreement between Heriot-Watt University and the Union, and the financial assistance the University will provide for twelve months from signing, the Trustees are satisfied that it is appropriate to prepare these financial statements on the going concern basis. The board has also considered the impact of the Covid-19 pandemic, as discussed in the Trustees' Report, on its forecasts and in its assessment of going concern.

Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably. Donations, grants and similar income are included in the year in which they are received, which is when the charity is entitled to them. Income from the provision of bar, café and shop services to students is recognised on receipt, which is when the service has been delivered.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

In accordance with Charity SORP (FRS 102), services provided by volunteers are not recognised.

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. All expenditure of the Union, once incurred, is considered either a direct charitable activity cost or a support cost. Support costs are allocated to charitable activities according to the amount of staff time spent on these activities or by reference to floor space. Charitable activities are those resources applied in the delivery of services to meet the Union's charitable objectives. Support costs include management and accommodation costs and staff costs. They also include governance cost, which are those associated with the general running of the Union including activities which provide the Union's governance infrastructure.

Termination payments

Termination payment are recognised immediately as an expense when the Union is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

Notes to the financial statements (continued)

for the year ended 31 July 2021

1 Accounting policies (continued)

Fixed assets

All expenditure of a capital nature where the expenditure exceeds £750 is capitalised under one of the above categories.

Depreciation is provided on all of the above categories of fixed assets on a straight line basis over the following periods:

Office equipment 3 to 5 years
Furniture and fittings 3 to 10 years
Plant and machinery 3 to 5 years
Building additions/improvements 30 to 50 years
Motor vehicles 5 years

A full year's depreciation is charged in the year of acquisition and none in the year of disposal. Impairment reviews are carried out at least annually as part of the annual reporting exercise and when significant changes in the Union's activities occur, or in other situations where circumstances indicate a review is necessary.

Stocks

Stocks are stated at the lower of cost and net realisable value. Provision is made for any slow-moving or obsolete stock.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discounts offered. Prepayments are valued at the amount prepaid after taking account of any trade discounts due.

Cash and cash equivalents

Cash at bank and in hand includes cash and short term highly liquid investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of changes in value.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Financial instruments

The union only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Notes to the financial statements (continued)

for the year ended 31 July 2021

1 Accounting policies (continued)

Pension costs

The Union offers a defined benefit pension scheme for certain employees: the Lothian Pension Fund (LPF – Local Government Scheme). This is a defined benefit plan, which is externally funded and contracted out of the State Second Pension.

The Union's share of the underlying assets and liabilities of the scheme are measured by a qualified actuary using the assumptions set out in note 14. The assets of the Scheme are measured using closing fair values. Liabilities are measured using the projected unit credit method. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. Actuarial gains and losses arising from experience adjustments and changes in assumptions are recognised immediately in the Statement of Financial Activities. All costs relating to the defined benefit plan are recognised in the Statement of Financial Activities within employee benefit costs.

Taxation

The Union has been granted charitable status by HM Revenue and Customs and is a registered charity. The Union is not subject to corporation tax on any surpluses that have been derived in pursuing activities designed to carry out the main objects of its charitable status.

Funds

Unrestricted funds comprise donations and other incoming resources received or generated for charitable purposes. They are available for use at the discretion of the trustees in furtherance of the charity's general charitable objectives.

Restricted funds comprise donations and other incoming resources for which the purpose and use of those funds has been specified prior to their transfer to the charity, and which can only be applied for those specified purposes.

Judgements in applying accounting policies and key sources of estimation uncertainty In the application of the company's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

In preparing these financial statements, the trustees have made the following judgements:

- Tangible fixed assets are depreciated over a period to reflect their estimated useful lives. The
 applicability of the assumed lives is reviewed annually, taking into account factors such as
 physical condition, maintenance and obsolescence.
- Fixed assets are also assessed as to whether there are indicators of impairment. This
 assessment involves consideration of the economic viability of the purpose for which the asset
 is used.

The union's key sources of estimation uncertainty are as follows:

The value of the surplus/deficit in the defined benefit pension fund is determined using an actuarial valuation. The actuarial valuation involves making assumptions about discount rates, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and the long-term nature of the liabilities, such estimates are subject to significant uncertainty. In determining the appropriate discount rate, management considers the interest rates of corporate bonds with extrapolated maturities corresponding to the expected duration of the defined benefit obligation. The mortality rate is based on publicly available mortality tables. Future pension increases are based on expected future inflation rates.

2 Donations and legacies

		Unrestricted £	Restricted £	2021 £	Unrestricted £	Restricted £	2020 £
	Allocation from						
	University	652,000		652,000	639,453		639,453
	Grant income - HWUSA	3,153	28,320	31,473		29,000	29,000
	Donations - other	260	1,500	1,760	10,920	2,000	12,920
	CJRS income Donation from Alumni	183,650	120	183,650	180,715	<u>.</u>	180,715
	Fund	554 Sec. (54.5)	22,840	22,840	s=s	28,254	28,254
	Government grants	27,800	16,000	43,800		-	
		866,863	68,660	935,523	831,088	59,254	890,342
				====	====		====
3	Other trading activities	5					
						2021	2020
						£	£
	Commission on sales					1,383	817
	Marketing income					2,250	2,805
						-	S
						3,633	3,622
							-
99 4 1	Income from investme						
4	income from investme	ents				2021	2020
						£	£
	Interest receivable					49	836

5 Charitable activities

	Social space	Other charitable	2021	2020
	and ancillary trading	activities	Total	Total
	£	£	£	£
Income:	~	-		~
Income from normal operations	345,034	5,082	350,116	1,539,261
Expenditure:	13.	3		
Staff costs	(603,422)	(253,717)	(857,139)	(1,031,823)
Sabbaticals	(23,481)	(93,925)	(117,406)	(92,065)
Property costs	(94,251)	(2,813)	(97,064)	(160, 138)
Support costs	(66,136)	(12,904)	(79,040)	(105,334)
Welfare costs	•	(3,139)	(3,139)	(45,942)
Commercial cost of sales	(247,528)	properties	(247,528)	(992,347)
Specific project costs		(37,213)	(37,213)	(22,648)
Interest expense on defined benefit				
pension scheme	(15,000)	150	(15,000)	
	(1,049,818)	(403,711)	(1,453,529)	(2,450,297)
Deficit	(704,784)	(398,629)	(1,103,413)	(911,036)
	Ø	20		22

Within the above expenditure, £nil (2020: £29,000) of staff costs, specific projects costs of £29,173 (2020: £22,648) and £430 (2020: £430) of property costs were restricted. Included within property costs were £6,406 (2020: £6,406) of operating lease payments. Commercial cost of sales represent stock recognised as an expense in the year.

Support costs include the following

	2021 £	2020 £
Bank charges	6,257	22,635
Computer expenses	24,529	25,004
Office expenses	17,438	32,296
Governance costs (note 6)	30,816	25,399
	79,040	105,334
	30 30	90

Support costs are allocated between charitable activities according to the amount of staff time spent on these activities or by reference to floor space.

6 Governance costs

	2021	2020
	£	£
Office-bearer's training costs	2,482	2,439
Election costs	734	1,209
Consultant's costs	18,600	12,481
Remuneration of auditors	9,000	8,490
Trustee Costs		800
	30,816	25,399
		·-

7 Staff costs and numbers

	2021 £	2020 £
Wages and salaries	664,190	844,650
Social security costs	48,341	56,502
Pension costs	105,812	115,888
FRS 102 Defined benefit pension adjustments (Note 14)	152,000	82,000
	970,343	1,099,040
Other staff costs not through payroll	4,202	24,848
	974,545	1,123,888
Average number of employees during the period	48	72
	X.	

No member of staff earns emoluments over £60,000. £17,157 in termination payments were made during the year (2020: £nil).

The key management personnel are the Chief Executive officer, the President and Vice-Presidents and other members of the Senior Management Team whose total employment benefits for the year totalled £304,855 (2020: £290,031).

5 trustees (2020: 7) received reimbursement of expenses amounting to £804 (2020: £1,573) in the year.4 trustees also received a working from home allowance of £787 (2020: £nil)

The President and Vice-Presidents are required by the constitution of the Union to be Sabbatical members of the Executive Committee and Trustees ex-officio and as such are remunerated for their work. Remuneration and pension contributions were paid as follows:

	Gross salary	Employer pension contributions	Total 2021 £	2020 £
R Singh, President	27 57	-	•	4,576
K Renner, Vice President, Community	-		9 0	15,715
A Clarke, Vice President, Wellbeing	_	3.00	(> 5)	18,500
R Camacho, Vice President, SBC	-		→ 1)	8,143
E King, President	19,892	4,202	24,094	4,136
A Hedlund, Vice President, Education	15,865	3,833	19,698	3,920
L Stroudinsky, Vice President, Wellbeing	15,865	3,833	19,698	3,920
C Aitken, Vice President, Community	16,782		16,782	4,373
S Faraghat, Vice President, Community	6,118	-	6,118	
H Copeland, Vice President, Education	3,333	7 =	3,333	12
F Hulme, Vice President, Wellbeing	3,333	100	3,433	ís
	8	122	88	12
	81,188	11,968	93,156	63,283
			(-

8 Fixed assets

8	Fixed assets					
		Building improvements £	Plant and machinery £	Fixtures and fittings £	Office equipment £	Total £
	Cost					
	At 1 August 2020 Additions	551,758 -	32,346	491,480 6,840	50,016 14,424	1,125,600 21,264
	At 31 July 2021	551,758	32,346	498,320	64,440	1,146,864
	Depreciation			7.5	-	Ŷ -
	At 1 August 2020	222,210	32,346	473,572	50,015	778,143
	Charge for year	11,905	"	17,812	1,268	30,985
	At 31 July 2021	234,115	32,346	491,384	51,284	809,128
	Net book value		1	· · · · · · · · · · · · · · · · · · ·	-	-
	At 31 July 2021	317,643	12	6,936	13,157	337,736
		2 8	-			
	At 1 August 2020	329,548	<u> </u>	17,908	-	347,457
9	Stock				2021 £	2020 £
	Bar				9,048	12,290
	Shop				9,046	2,384
	Catering				38,460	53,290
					47,508	67,964
10	Debtors				Vira and	<u> </u>
					2021 £	2020 £
	Trade debtors				2,696	1,153
	Other debtors				16,785	51,345
	Heriot-Watt University				-	33,688
	Prepayments				14,506	19,178
	Accrued income				9,500	28,254
					43,487	133,618
						-

11	Creditors: Amounts falling due within one year		
		2021	2020
		£	£
	Trade creditors	17,379	8,236
	Heriot-Watt University	15,286	6,160
	Other tax and social security	12,370	13,048
	Other creditors	11,569	17,025
	Accruals and deferred income	40,202	36,681
	Bank Loan - Government Bounce Back Loan	9,547	1,568
		106,353	82,718
			1
12	Creditors: amounts falling due after more than one year	2021 £	2020 £
	Bank Loan – Government Bounce Back Loan	38,744	48,432
	Bailt Edail Government Boarloo Back Edail		
	Analysis of maturity of loan:		
		2021	2020
		£	£
	Amounts falling due:		80 S108000
	Within one year	9,547	1,568
	Between one to two years	9,788	9,547
	Between two to five years	28,956	30,113
	More than five years		8,772
		48,291	50,000
		7	

The Union obtained a £50,000 bank loan as part of the Government supported Bounce Back Loan Scheme in response to the COVID-19 pandemic. The loan is guaranteed by the UK Government. The loan is repayable over six years with a repayment holiday in the first 12 months. The interest rate on the loan is 2.5% however no interest is payable on the first 12 months.

143,020

(198, 199)

(970,000)

Notes to the financial statements (continued) for the year ended 31 July 2021

Funds	Balance at					Balance at
2021	1 August 2020	Income	Expenditure	Transfers	Actuarial Gain	31 July 2021
Unrestricted	£	£	£	£	£	£
Unrestricted funds						
General fund Designated fund	710,781	1,220,661	(1,256,926)	2 ■65	■ 0	674,516
	(1,052,000)		(167,000)		943,000	(276,000)
	(341,219)	1,220,661	(1,423,926)		943,000	398,516
Restricted funds	,			in a		\$
Building improvements	73,390		(2,718)		<u>-</u> 3	70,672
Alumni Fund	57,351	22,840	(13,756)	:•	: ■ :	66,435
Lift funding	12,279	46,000	(430)	3 . €0 1940	1 2 0	11,849
Scottish Funding Council	5 2 4	16,000			17.1	16,000
Fungenda	-	24,100	(10,099)		-	14,001
Other restricted funds	(E)	5 <mark>,72</mark> 0	(2,600)	-	-	3,120
	143,020	68,660	(29,603)		-	182,077
Total funds	(198,199)	1,289,321	(1,453,529)		943,000	580,593
	6 			, in the state of		
2020	Balance at 1 August 2019	Income	Expenditure	Transfers	Actuarial loss	Balance at 31 July 2020
	£	£	£	£	£	£
Unrestricted						
funds General fund	652,193	2,374,807	(2,398,219)	82,000	<u>=</u> :	710,781
Designated fund	(=)		((82,000)	(970,000)	(1,052,000)
	652,193	2,374,807	(2,398,219)	-	(970,000)	(341,219)
Restricted funds	-			c .:		-
Building improvements	76,108	_	(2,718)	_	_	73,390
Alumni Fund	47,027	30,254	(19,930)	170		57,351
Lift funding	12,709	(*)	(430)			12,279
Academic coordinator	-	29,000	(29,000)		.	-
		85		3 	1 8	9 1

(52,078)

(2,450,297)

59,254

2,434,061

Total funds

135,844

788,037

13 Funds (continued)

Purpose of the fund

Designated fund - this represents the value of the defined benefit pension scheme liability

Building improvements – a capital fund for improvements financed by HWU against which depreciation is applied annually.

Alumni fund - grant awards from HWU for specific charitable projects and activities

Lift fund – grant awarded towards installation of lift in Union building against which depreciation is applied annually.

Scottish Funding Council – grant for student unions to support student wellbeing post pandemic

University Covid Support grant – support grant from the University for student community activity during the pandemic

Other restricted funds - smaller grants received for specific purposes

13 Analysis of net assets between funds

	Unrestricted £	Restricted £	2021 £	Unrestricted £	Restricted £	2020 £
Fixed assets	255,213	82,523	337,736	261,786	85,671	347,457
Net current assets Creditors due > 1	458,047 (38,744)	99,554	557,601 (38,744)	497,427	57,349	554,776
year	(,,		(,,-	(48,432)	:=::	(48,432)
Provisions	(276,000)	1	(276,000)	(1,052,000)	(- 8)	(1,052,000)
	0 <u> </u>	21		19 <u>1</u>		7
	398,516	182,077	580,593	(341,219)	143,020	198,199
		-		123	-	

14 Pension commitments

Heriot-Watt University Student Union participates in the Lothian Pension Fund (LPF) which is part of the Local Government Pension Scheme (LGPS) (Scotland), a multi-employer scheme. The LGPS is a defined benefit scheme based on final pensionable salary.

The Union's share of the assets and liabilities of the scheme at 31 July 2021 are assessed by independent qualified actuaries using the projected unit method, updated from the latest full actuarial valuation of the scheme at 31 March 2017. The major assumptions used by the actuary are shown below.

The Lothian Pension Fund is a funded defined benefit scheme, with the assets held in separate trustee administered funds. The employer contributions made for the year ended 31 July 2021 totalled £106,000 (2020: £116,000). The agreed contribution rates for future years are 22.6% to 31 March 2022 for employers and an average of between 5.5% and 12% for employees.

Notes to the financial statements (continued)

for the year ended 31 July 2021

14 Pension commitments (continued)

Principal Actuarial assumptions

The following information is based upon a full actuarial valuation of the fund at 31 March 2017 updated to 31 July 2021 by a qualified independent actuary:

	2021	2020
	% p.a.	% p.a.
Inflation/Pension increase rate	2.9	2.2
Salary increase rate	3.4	3.9
Discount rate	1.6	1.4

Life expectancy is based on the Fund's Vita Curves assuming the current rate of improvements has peaked and will converge to a long term rate of 1.5% p.a. Based on these assumptions, the average future life expectancies at age 65 are summarised below:

	Males	Females
Current pensioners	20.5 years	23.3 years
Future pensioners	21.9 years	25.2 years
The net pension (deficit)/asset was:		
	2021	2020
	£000	£000
Estimated employer assets	5,659	4,821
Present value of scheme liabilities	(5,935)	(5,873)
	<u></u>	6 <u> </u>
Net pension (deficit)/asset	(276)	(1,052)

The deficit on the Union's share of the assets and liabilities of the scheme as at 31 July 2021 has been recognised on the balance sheet.

Reconciliation of fair value of scheme assets:

	2021	2020
	£000	£000
Opening fair value of scheme assets	4,821	5,030
Expected return on assets	68	106
Contributions by members	32	35
Contributions by employer	106	116
Actuarial gains/(losses)	744	(371)
Estimated benefits paid	(112)	(95)
	 3	99
	5,659	4,821
		-

14 Pension commitments (continued)

Reconciliation of defined benefit obligation:

Reconciliation of defined benefit obligation:		
	2021	2020
	£000	£000
Opening defined benefit obligation	5,873	4,952
Current service cost	258	246
Past service cost	S=3:	30
Interest cost	83	106
Contributions by members	32	35
Actuarial losses/(gains)	(199)	599
Estimated benefits paid	(112)	(95)
	5,935	5,873
	5,955	5,675
		Wa 50
Analysis of the amount charged to staff costs (Note 7):		
	2021	2020
	£000	£000
Current service costs	258	168
Past service cost	100	30
Total operating charge	258	198
Less: Contributions paid	(106)	(116)
Current service cost provision	152	82
Amount charged to operating costs (Note 5):		VII
	2021	2020
	£000	£000
Expected return on employer assets	68	106
Interest on pension scheme liabilities	(83)	(106)
Net cost of financing and assets	(15)	1
Analysis of the amount recognised in the Statement of Financi	al Activities	
	2021	2020
	£000	£000
Changes in value of scheme assets: Actuarial gains/(losses)	744	(371)
Changes in defined benefit obligations: Actuarial gains/(losses)	199	(599)
Actuarial (loss)/gain recognised in Statement of Financial Activities	943	(970)

14 Pension commitments (continued)

Movement in pension during the year:

movement in peneral aumig are year	2021	2020
	£000	£000
(Deficit) at beginning of year	(1,052)	=
Movement in year:		
Current service cost	(258)	(168)
Past service cost	-	(30)
Employer contributions	106	116
Interest costs	(15)	
Net return on financing and assets		 :
Actuarial gain	943	(970)
		a
(Deficit) at end of year	(276)	(1,052)
	X2X	-
Analysis of scheme assets:		
	2021	2020
Equities	73%	76%
Bonds	12%	11%
Property	6%	7%
Cash	9%	6%
	:	-

15 Related party transactions

During the year, Heriot-Watt University allocated to the Students' Union £652,000 (2020: £639,453) in the form of block grant funding. Other grant funding from Heriot-Watt University amounted to £31,473 (2020: £29,000).

During the course of the Union's activities for the period, transactions with Heriot-Watt University took place. The total amount invoiced by the Union to the University for goods and services was £9,871 (2020: £63,310) and the total amount invoiced by the University to the Union for goods and services was £54,552 (2020: £70,513). At 31 July 2021 the University owed the Union a balance of nil (2020: £33,688). Amounts owed by the Union to Heriot-Watt University amounted to £15,286 (2020: £6,160).

Rent of £6,406 (2020: £6,406) was paid to Heriot Watt University for the Union shop premises. The Union building is owned by Heriot Watt University and is made available for use by the Union free of charge. Due to the layout, location and purpose of the building no accurate estimated annual rent for the building could be calculated and as such has not been recognised as a donation in the accounts.

16 Ultimate controlling party

The charitable company is constituted by its Articles of Association and is controlled by its Board of Trustees.

17 Contingent liabilities

Contingent liabilities relate to donations received from Alumni Fund which are repayable if unspent on specified purpose. This total at 31 July 2021 is therefore the balance of £66,435 (2020: £57,352) held within restricted funds.